

Key issues to address to ensure effective co-ordination of projects implemented by different funding organisations

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Structure of Presentation

- Key messages
- Practical and communication issues
- Lessons learnt
- Mechanisms for project delivery
- Challenges ahead

Key messages

- Must not forget we are all part of a bigger international exercise
- Some of us lead on some issues but we should consider making use of other countries and international funding organisations expertise and frameworks where appropriate and sensible to do so
- In all our interests to encourage collaboration between donors and enhance project management and financial management expertise
- Sustainability and effective delivery should be a key element of all our work

Practical and Communication issues

- Wherever possible we should make use of existing co-ordination and implementation frameworks rather than invent new bureaucracies which cost money to establish and service
- CEG has a proven track record in enhancing co-ordination of work in NW Russia and the Far East, providing a focus for the effective sharing of information and a focus for discussion and advice on a range of technical issues. It does not approve or finance projects
- Funding bodies such as the IAEA and EBRD are a valuable route to channel multi-lateral funding to projects either to big for any one donor, or undertake projects in countries difficult for most donors to operate effectively

Lessons Learnt

- Where there are potential overlapping interests need to be clear where the boundaries lie
- CEG not a funding organisation, but has a proven track record in focusing donor aid on priorities, sharing experience, and ensuring key technical issues not overlooked
- EBRD a funding agency dispensing grant aid, but the Operating Committee membership itself has more of a policy focus- need to ensure it has a strong intelligent customer function
- Need to ensure we can utilise the strengths of both to get vfm and sustainable, successful projects
- This workshop a very good example of the two working together

Lessons Learnt

- Where the number of donors are funding linked projects essential to have an effective coordination body to ensure projects are delivered successfully and in a supportive timescale; and a clear route map agreed by all funding parties. Current good examples in Russia include the Andreeva Bay Coordination Group and the Shchuch'ye CWD project coordination Group
- Donors and beneficiaries need to ensure their plans are effectively communicated to other potential donors (the Annual reports published by the UK, Canada and Norway are good examples of this as are the CEG reports of its workshops and the information on its website
- Absolutely essential to have a clear strategy for the work – Maybe obvious, but not always in place. The Beneficiary of the grant aid must take ownership of this

Mechanisms for delivery of projects

- Bilateral projects may be seen as fairly straight forward to deliver – but rarely can get by without requiring some form of effective coordination with others and sharing information on what the best options are to mitigate project risk
- Piggybacking projects increasingly seen as offering significant financial and coordination benefits for a range of donors and beneficiaries (CWD, submarine dismantling, Pu reactor closure, RTG work etc)
- Use of EBRD – proven track record, and ideally suited for large complex projects with a number of donors contributing funds

Challenges ahead

- Achieved much over the past five years with increased coordination and sharing of information
- Something we all need to work at constantly
- Need to respect some information is security sensitive and be considerate in how it is used
- Beneficiaries need to ensure transparency of information and provide all donors with the same information in a timely manner.
- In summary its all about communication and being prepared to be open about intentions – both by all donors and beneficiaries
- Progress to date suggests we are all pulling in the right direction